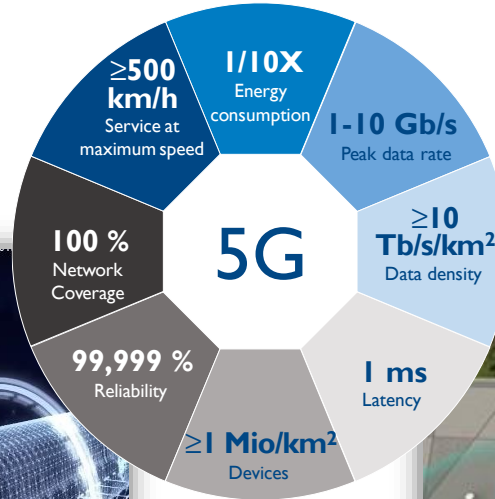
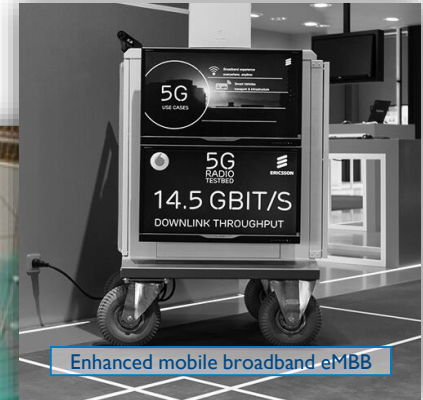
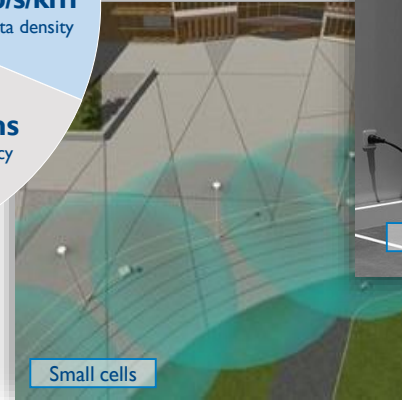
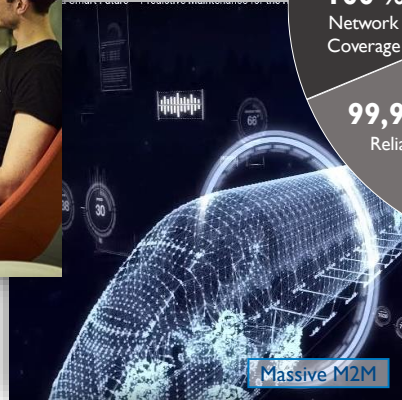


# MMag. Lars Riegel

## 5G - Risiken und Chancen für Netzbetreiber

# 5G is a disruptive technology comes with promises of unseen services and futuristic use cases



▶ We observe many operators already making bets on their future 5G roadmap

Source: Arthur D. Little, European Commission

# 5G will introduce real time management of heterogeneous densified networks with other new technologies

## 5G technologies

### Millimeter wavelength



#### 3 GHz -300 GHz new spectrum

Typically used bands are 3.5, 28, 38, 60 GHz

New spectrum areas can be used and more spectrum is becoming available

### Small cells



#### Millions of small cells

To roll out mm wavelength spectrum

CableCos are leading with millions of home spots

TelCos still playing catch-up

### Network Slicing

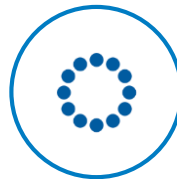


#### Network slicing

With software defined networks and virtualization

Deliver end-to-end network quality virtually on a heterogeneous shared physical infrastructure

### Massive MIMO

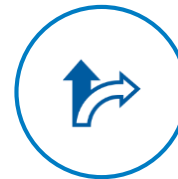


#### Multiple input multiple output

Hundreds of antenna to simultaneously transmit and receive

Use of complex error reduction signal processing algorithms

### Beamforming

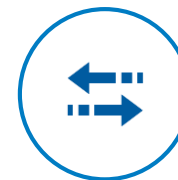


#### Directed beams

Using antenna arrays to direct beams in specific directions to specific users

Using spatial optimization algorithms

### Full duplex



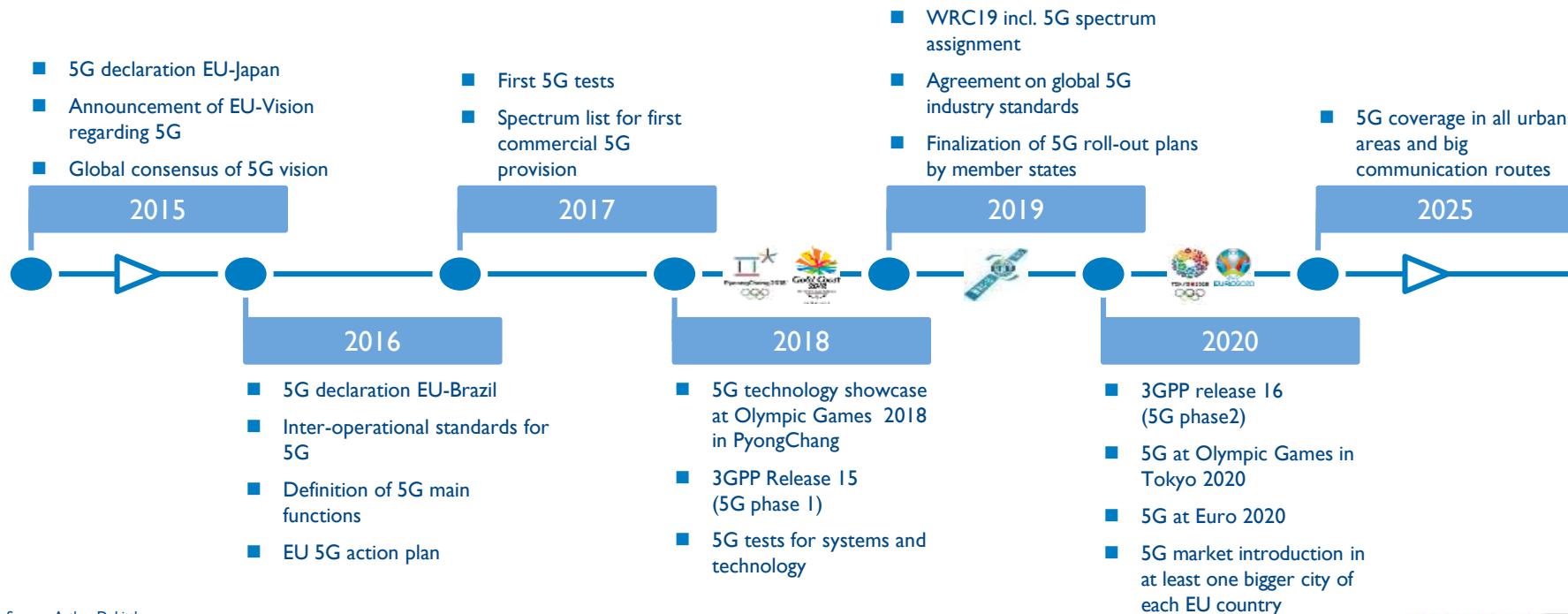
#### Bi-directional data

Using the same spectrum channel simultaneously in both directions

Using special echo-cancellation and routing algorithms

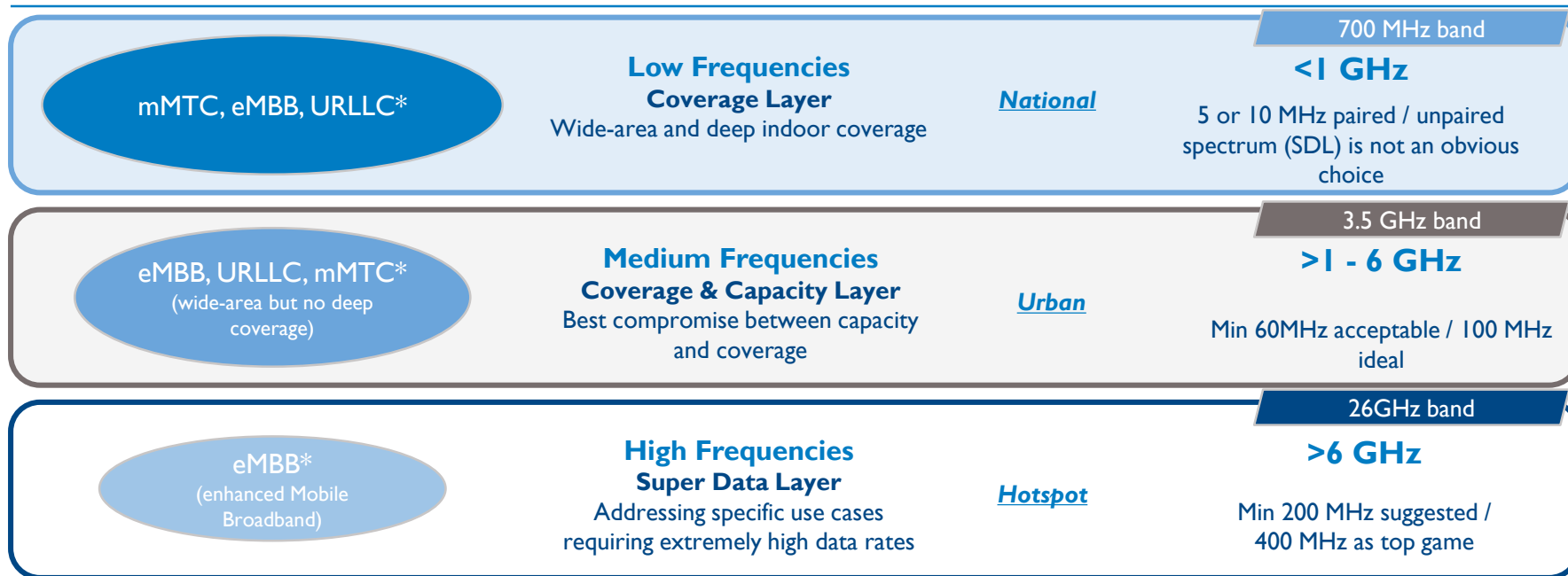
## The race for 5G leadership has started long time ago - numerous initiatives have been introduced in Europe, Asia and the US

NOT EXHAUSTIVE



# Operators (fix and mobile) will have to create a valuation model to identify its spectrum needs across the different bands

## Multi-layer frequencies approach for 5G usage scenarios

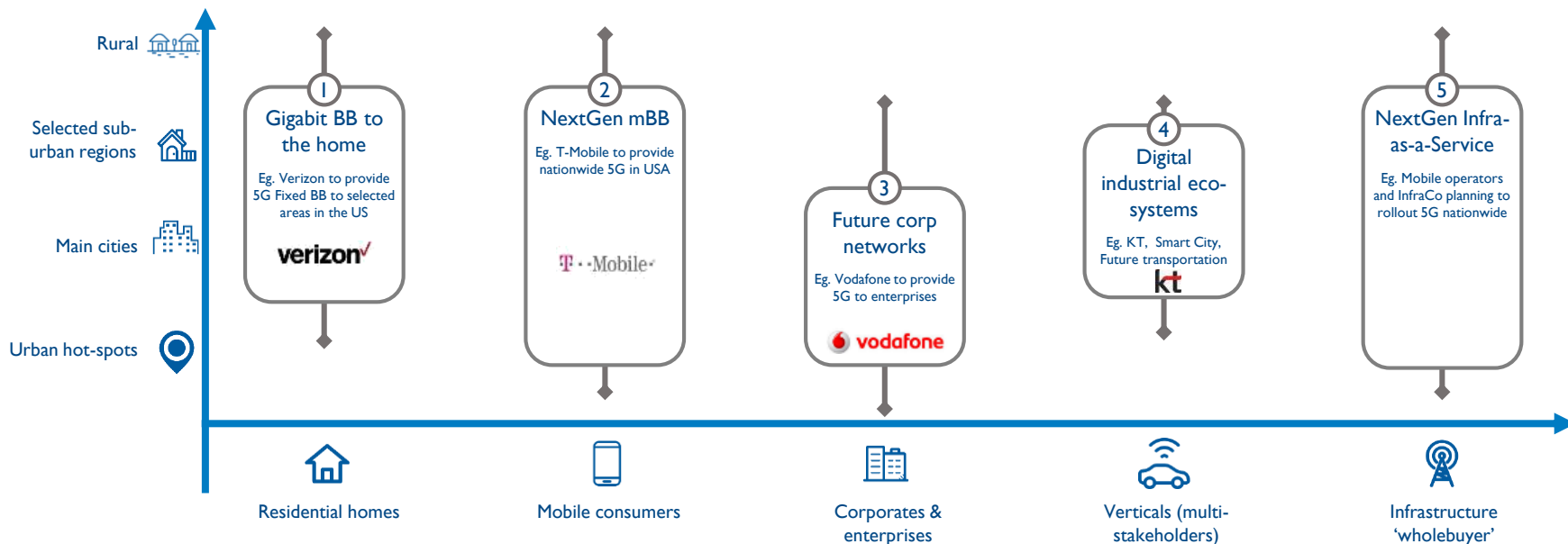


Source: Arthur. D. Little, Huawei

\* eMBB: enhanced Mobile Broadband; URLLC: Ultra Reliable Low Latency Communications; mMTC: massive Machine Type Communications

# We observe five 5G deployment models crystallizing, based on announcements from operators around the world

## 5G deployment models



Source: Communication of CEOs of respective operators, publicly available data

## We identified the key success factors for a successful FWA rollout...

### Optical Fiber Infrastructure



5G-enabled stations require fiber backhaul in order to provide the promised services

Synergies with existing fixed network

### Spectrum



A sufficient frequency spectrum needs to be allocated for FWA-services

Business Case defines Auction Strategy

### Access to infrastructure for „Line of Sight“



To operate on the mm-wavelength, LoS may be required; access to such sites becomes important

Synergy with city neutral infrastructure (lamp-posts, utilities)

### Operating model & synergies

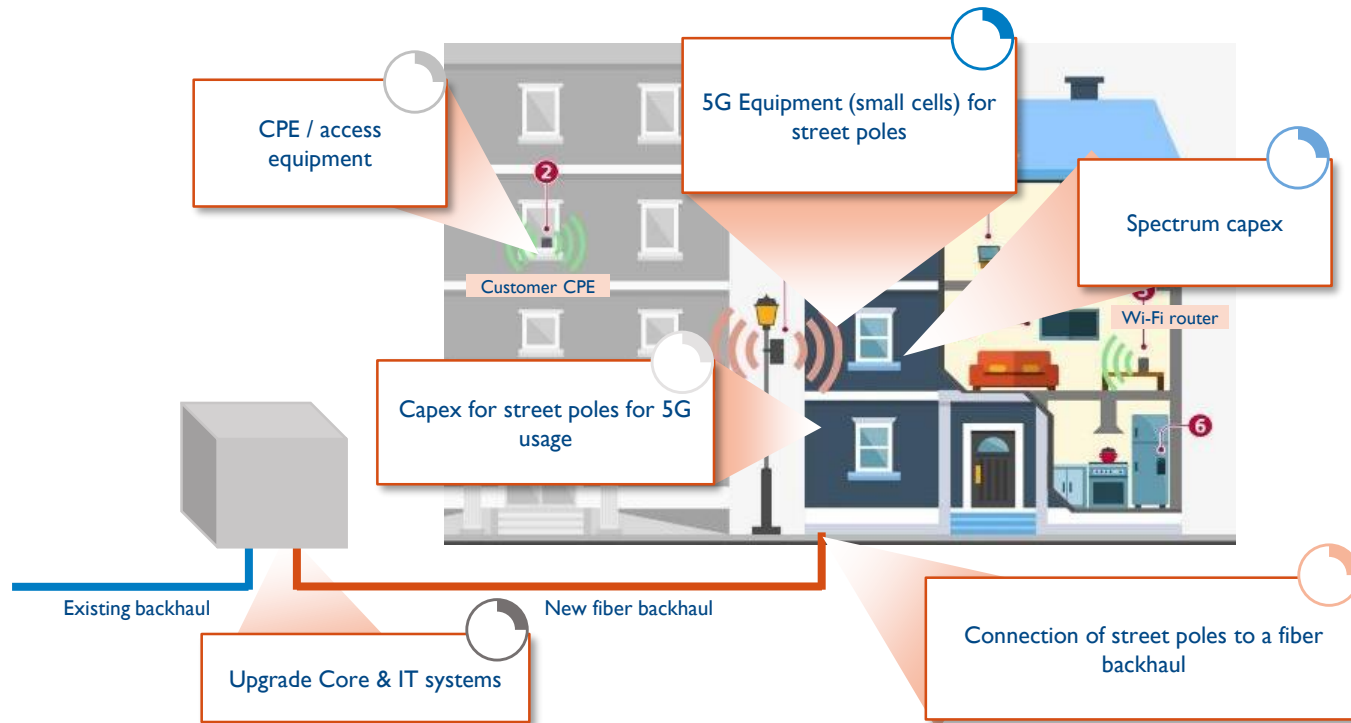


Operating model & go-to-market need to be in-place

Synergy with existing fixed & mobile business

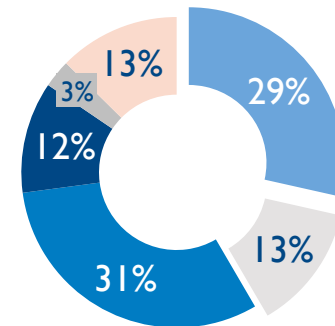
Ensuring access to these factors greatly improves the probability of success and the return on investment of a 5G FWA business case

# The 5G FWA business case and its CAPEX requirements



## Capex in %<sup>1</sup>

CASE EXAMPLE









Spectrum and core/IT systems do not scale with customers and should not exceed 25% of total capex

Source: Arthur D. Little  
1) Over 10 years

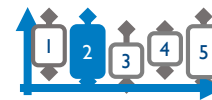




# 5G could be a game changer for a challenger SKT is a best practice example

				
<b>Campaign</b>		<b>“5G 超時代” (5G Transcending Era)</b>	<b>“超能力, 5G” Five! (Hyper Power 5G)</b>	<b>“U+5G Change Daily Life”</b>
<b>Curr. Market Share</b>	<b># SUBs<sup>1)</sup></b>	 <b>34%</b> 90k Subscribers (0.3% of Total SKT Mobile Subscribers)	 <b>40%</b> 105k Subscribers (0.6% of Total KT Mobile Subscribers)	 <b>26%</b> 70k Subscribers (0.6% of Total LGU+ Mobile Subscribers)
	<b>Coverage<sup>2)</sup></b>	38.2k BTS	35.3k BTS	11.8k BTS
<b>Biz Model</b>	<b>B2C</b>	<div style="border: 1px solid #4a86e8; border-radius: 10px; padding: 5px; display: inline-block; margin-bottom: 5px;">Unlimited Data Plan</div> Offers Unlimited Data Plan until the end of '19 <div style="border: 1px solid #4a86e8; border-radius: 10px; padding: 5px; display: inline-block; margin-top: 5px;">Normal Data Plan</div>	<div style="border: 1px solid #4a86e8; border-radius: 10px; padding: 5px; display: inline-block; margin-bottom: 5px;">Unlimited Data Plan</div> Offers Unlimited Data Plan <div style="border: 1px solid #4a86e8; border-radius: 10px; padding: 5px; display: inline-block; margin-top: 5px;">Normal Data Plan</div>	<div style="border: 1px solid #4a86e8; border-radius: 10px; padding: 5px; display: inline-block; margin-bottom: 5px;">Unlimited Data Plan</div> Offers Unlimited Data Plan until the end of '19 <div style="border: 1px solid #4a86e8; border-radius: 10px; padding: 5px; display: inline-block; margin-top: 5px;">Normal Data Plan</div>
	<b>B2B</b>	<ul style="list-style-type: none"> <li>■ Media (UHD/AR/VR)</li> <li>■ Smart Office / Factory / Hospital</li> </ul>	<ul style="list-style-type: none"> <li>■ Mobility</li> <li>■ Smart Office / Factory / Healthcare</li> </ul>	<ul style="list-style-type: none"> <li>■ Smart City</li> <li>■ Smart Construction</li> </ul>

1) As of Apr 29th, 2019; 2) As of Apr 3rd, 2019  
 Source: Arthur D. Little, public news reports and press releases

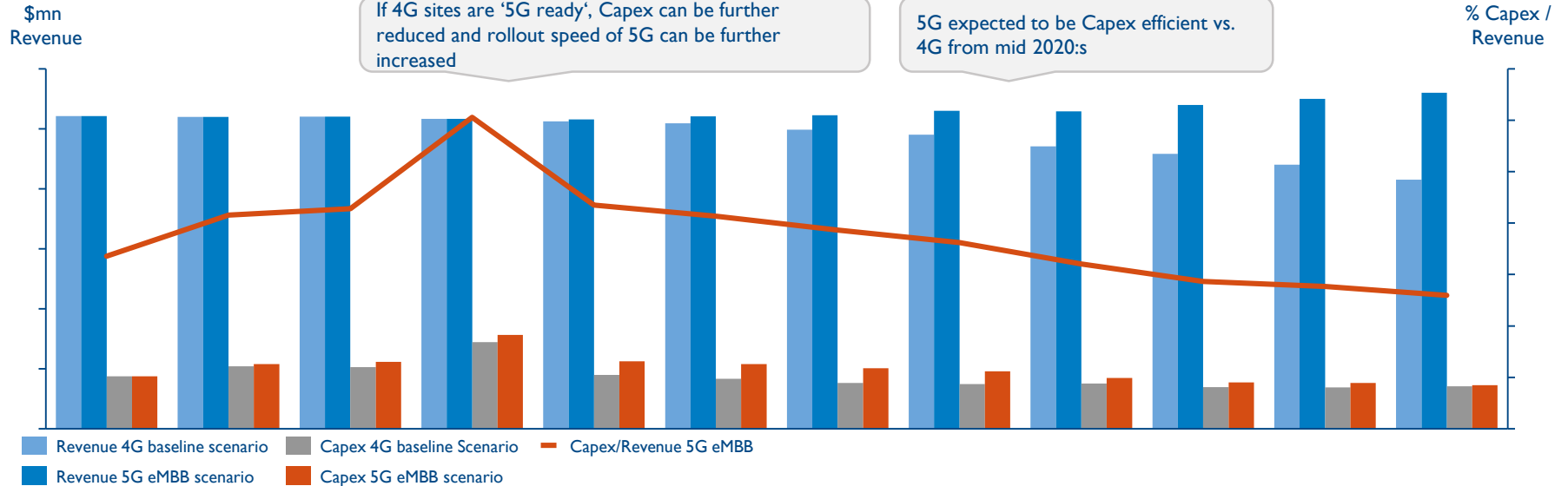


# Prior case examples indicate that eMBB will be a necessary addition to maintain and grow the consumer market

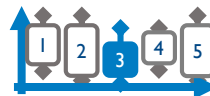
## Revenue and Capex breakdown: 4G vs 5G eMBB scenario comparison

Traffic handled 20XX

ARTHUR D. LITTLE CASE EXAMPLE – EUROPEAN INCUMBANT TELCO



Source: Arthur D. Little analysis

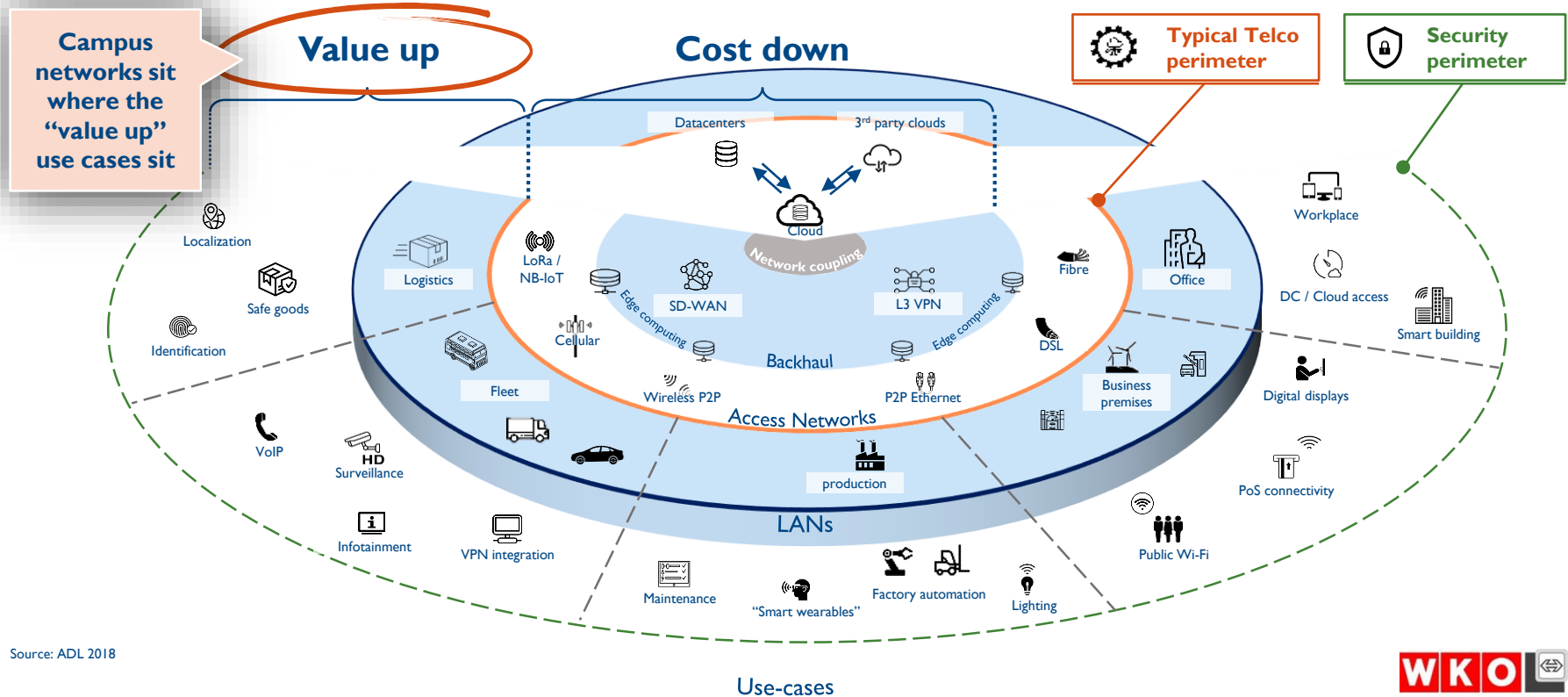


„Network in a box“ is removing the complexity connected to network deployment

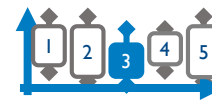


[Watch Video](#)

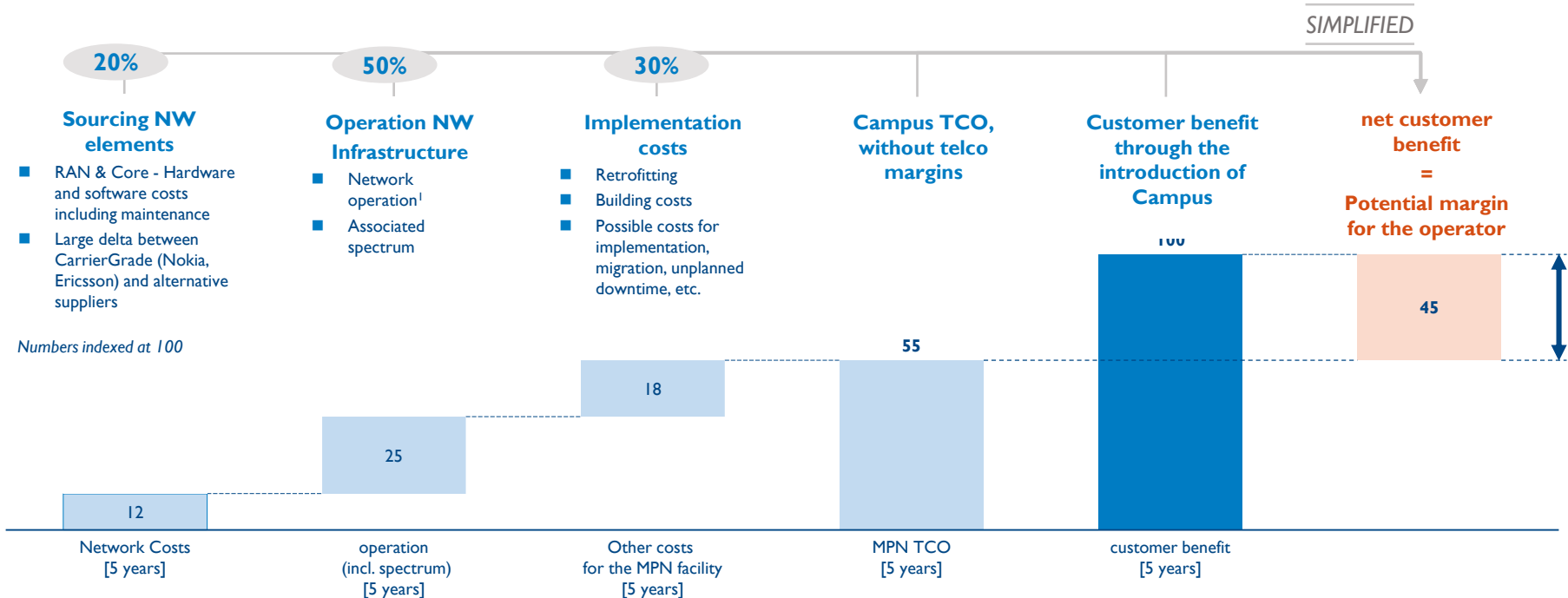
Digitization happens in many places. Campus networks support in those locations where the “value up” use cases emerge



Source: ADL 2018



# We understand Campus: An exemplary cost calculation of a "Large Campus" in a selected vertical shows margin potentials of up to 45%

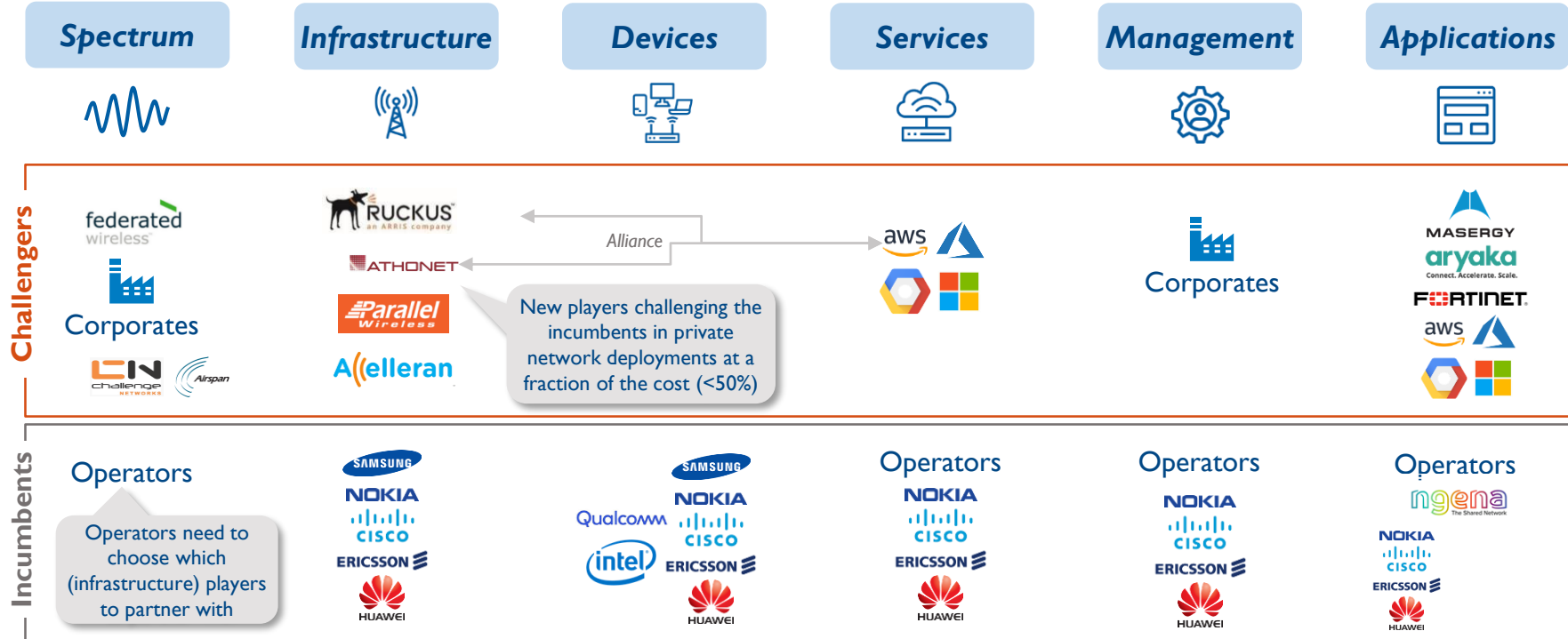


Source: Arthur D. estimates, based on supplier entries and expert / customer interviews  
 1) Includes remote and on-site applications

Legend:

Typical share [%] of TCO

The vendor space for campus network equipment is expanding – incumbents as well as cost-effective challengers should be included in tenders



Source: Arthur D. Little

NOT EXHAUSTIVE



# Multiple broadcasters, users and intermediaries plugged into the KT/Intel powered specialized network during the Pyeongchang olympics



## Model #4: Digital industrial eco-systems

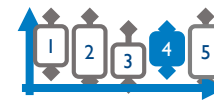


**KT** delivered core connectivity to be able to connect to 250k simultaneous users in and around the Olympic Village with the ability to deliver AR and VR based applications and live HD videos

Spectrum used was 3.5 GHz and 28 GHz



**Intel** delivered core computing facilities, including the core network and Cloud RAN based scalable infrastructure using 6 GHz mm wavelength and MIMO based links



# Hamburg Port commissioned a project in 2018 Q1 with Deutsche Telekom to roll out a industrial 5G ecosystem supporting multiple use cases



## Model #4: Digital industrial eco-systems



- **What:** 5G network testing
- **Where:** Port of Hamburg
- **When:** 2018-2020
- **Who:** Nokia, Deutsche Telekom, Hamburg Port Authority

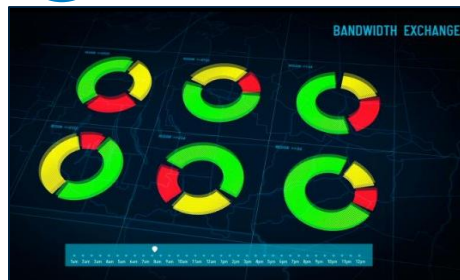
- 5G network project has been commissioned in the Port of Hamburg to test 5G application in an industrial setting with Deutsche Telekom and Nokia
- Primary focus of the project is to test **5G applications in an industrial setting**
- Tested 5G applications:
  - Traffic lights management within the port area
  - Collection and processing of environmental measurement data in real-time
  - Virtual reality applications to monitor critical infrastructure such as water gates and construction areas
- Network slicing also tested – each of the tested application will run on a separate virtual network
- Test area covers around 8000 hectares of the port



# 5G opens up new possibilities for the network to be carved out and be managed as an efficient and scalable infrastructure-as-a-service



## Model #5: NextGen Infra-as-a-Service



### OPEN ACCESS MARKET

Rivada's Open Access Market brings fairness, transparency and ease of access to anyone who wants to keep the world connected wirelessly. Rivada's technology allows 4G



### DYNAMIC SPECTRUM SHARING

Dynamic Spectrum Sharing Wireless spectrum is too valuable and too scarce not to be shared. But sharing doesn't need to mean Wi-Fi-style anarchy. Rivada's patented spectrum-sharing



### ENHANCED LOCATION-BASED SERVICES

Your smartphone knows where you are. Sort of. Some of the time. Other times, its best guess about your location is a big blue circle that could encompass several city blocks. Rivada's

Rivada Networks, a USA based network owner/ operator aims to manage telecom networks independently greatly increasing infrastructure **utilization**...

...providing **dynamic volume/ pricing** to in the open market... and creating **new infrastructure markets** out of traditional networks

# Arthur D Little

Arthur D. Little has been at the forefront of innovation since 1886. We are an acknowledged thought leader in linking strategy, innovation and transformation in technology-intensive and converging industries. We navigate our clients through changing business ecosystems to uncover new growth opportunities. We enable our clients to build innovation capabilities and transform their organizations.

Our consultants have strong practical industry experience combined with excellent knowledge of key trends and dynamics. ADL is present in the most important business centers around the world. We are proud to serve most of the Fortune 1000 companies, in addition to other leading firms and public sector organizations.

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