



Africa Project Access

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“I dream of an Africa which is in peace with itself.”
(Nelson Rolihlahla Mandela)

IN THIS EDITION

- **Fuel Terminal Upgrade Programme in Mozambique**
- **Major New Communications Data Centre for Lagos, Nigeria**
- **New Standard Gauge Mombasa-Nairobi Rail Line Launched, Kenya**
- **Chinese to Develop Kingfisher Oil Field in Uganda**
- **Residential Complex & Industrial Park for Palma, Northern Mozambique**
- **Update on Garden City Commercial Property Development in Nairobi, Kenya**
- **Industrial Hub Developments in Angola**
- **Coal Mine Expansion in Ethiopia**
- **Revocation of Rail Concession in Zambia**
- **Planned Upgrade of Malawi's Two International Airports**
- **Major Petrochemical and Fertilizer Plant for South-Western Nigeria**
- **Short Listings Announced for New Oil Refinery, Uganda**
- **Solar Power Plants Planned for Zimbabwe**
- **Manganese Processing Plant for Luapula Province, Zambia**
- **Proposed Deal for the Rehabilitation & Maintenance of the Roads of Harare, Zimbabwe**
- **Light Rail System for Addis Ababa, Ethiopia**

New Data & Publications

Africa Project Access Visit Reports

Dar es Salaam-Mtwara, Tanzania; Kinshasa-Matadi & Katanga, DR Congo; North-Western Province, Zambia; Juba, South Sudan; Tete, Zambezi Valley, Nacala, Pemba, Mozambique; Kampala, Uganda, Guinea Conakry etc

(Contact *Africa Project Access* at Johannesburg 27 11 4656770 or cell 0826510707 for details on how to obtain copies)

Editorial

Visit Report & Update Pemba, Northern Mozambique Southern Africa's New Economic 'Hotspot'

The analysts differ on the size of the natural gas deposit contained in the Rovuma Basin off Mozambique's far north coast and Tanzania's far southern coast. Some believe it to be 150 trillion cubic feet while others provide a more optimistic 300 TCF. Whatever the number, this is indeed a huge resource. The field that has been discovered thus far has a barrel of oil equivalent of the Gulf of Mexico.

There is a strong need for collaboration between the two countries as well as the main gas companies to optimise the resource by cutting unnecessary costs. However, both countries are planning their own LNG plants and the transport infrastructure linking them does not appear to be a priority.

The LNG plant in Mozambique will be on the Afungi peninsula some 20 kilometres from Palma in the Cabo Delgado Province of northern Mozambique. The main gas companies involved are *Anadarko* of the USA and *ENI* of Italy although others such as *Statoil* of Norway and *Petrobras* of Brazil are also active. Some dry wells have meant that a few are prospecting further north in Tanzania. At the time of the report, the *ENI* rig had moved to Tanzania but will

reportedly return soon. The push by *ENI* and others in 2014 will be more for oil than gas. *Statoil* may leave to concentrate on other markets such as Angola.

Other role players include the specialised engineering companies such as *Schlumberger* and *Baker Hughes*. Among the contractors, *Stefanutti Stocks* of South Africa is particularly active along with the Brazilians and Portuguese. The leading local contractors are the *Abu Bacar Group* and *Reef Investments*. *SDV Bolloré* and *AMT* are included among the leading logistics companies.

Pemba is situated some 280 kilometres south of Palma but as it has a developed port, it will still serve as the main supply and logistics base for the gas operations. There has not been much recent development of Pemba port but there are plans for a new container terminal and even talk of a new port. The lack of quay space remains a problem. The town's industrial zone is growing rapidly.

The logistics challenges are considerable. Pemba and Palma are effectively isolated and a huge amount of support infrastructure

is required. Goods are barged to Palma from Pemba and are also trucked 80 kilometres further north from the small town of Mocimboa da Praia. The logistics companies are looking at cabotage using boats as feeder vessels. Senior personnel are being transported to Palma by helicopter.

There is talk of moving the sub-sea fabrication plant to Pemba rather than having it in situ. This alone would result in a USD 7 billion investment in Pemba and substantial spin-off industries.

Officials, operators and analysts differ on the timing for implementation. Most agree that serious construction of the LNG plant should start in 2016 with the plant to begin production in 2018. There is currently a lull in activity as preparations are concluded and the first half of 2014 is likely to be relatively quiet. However, developments would certainly be fast-tracked should commercially viable oil deposits be discovered.

A recent visitor to Palma reported "There's nothing there to see. Just a lot of tape demarcating the land." However, *Anadarko* has a camp for 150 employees on the peninsula. The initial plan for the LNG plant is for four 5-million tons per annum liquefaction trains. The objective is to produce 50 million tons per annum in the future. The project is currently in the front end and engineering design phase. The plant will produce 20 million tons of gas per annum when it is scheduled to come on line in 2018 although some believe that in the first phase, there is the possibility that only two trains producing 10 MTPA will be built. The LNG site plan includes LNG jetties, a materials offloading facility, LNG storage tanks, a lay down area, ten liquefaction trains, a gas inlet area, two construction camps, permanent housing and an airstrip. The 7 000 hectare site is the size of Sandton and Bryanston combined. An industrial park will be established as well as major housing Programmes for the workers engaged in the Project. Staff will be transferred from Pemba to the new operational area. The village that will be built at the site will include 800 brick and mortar good quality houses, retail facilities, a marina and a nine-hole golf course.

The contract for the early works has reportedly been awarded to *Kellogg, Brown & Root (KBR)*. This is for the dock works that will facilitate the building of the LNG plant.

Letting notices are being issued for the industrial park at Pemba situated on the main road 4 kilometres from Pemba airport, 6 kilometres from Pemba town and 11 kilometres from Pemba port. The site area of phase 1 is 12,6 hectares while the area of phase 2 is 9,3 hectares. There are 20 principal plots on offer with one already allocated to *African Steel Merchants*. The Project includes a commercial cluster, mini-factories, training and workshop area, storm water control and sewerage treatment centre and a staff accommodation area.

There are a number of support projects and projects arising from the increase in economic activity. *RCT* of Italy has begun the survey of the route for the proposed new coastal road from Pemba to Mocimboa da Praia. The total distance to Palma further north is 280 kilometres. The plans are for a four lane major artery. There will be numerous bridges. The current road runs inland. A completely new airport could be developed several kilometres way from the current one in Pemba and there are reports that Palma will have a new airport to accommodate larger aircraft.

There are also reports of a possible 75 MW gas-fired power plant to be situated on the new road. A local company in Pemba is planning to establish a mineral water plant at Muchara situated 15 kilometres outside Pemba in northern Mozambique. The *Hotel Ocean* situated near the *Pemba Beach Hotel* is under construction. *Rani Resorts* of Saudi Arabia and its project management partner, *Oasis Project Management* are busy with the reopening of the *Matemo Island* luxury lodge and will be establishing a second brickyard in Pemba.

There is considerable mining activity in the area. The Balama graphite mine inland of Pemba is being operated by *Syrah Resources* of Australia. Twigg Exploration & Mining is also active. There is much reference to the large cal reserves of Niassa Province and

that a new corridor to Pemba port could develop if exploitation was to begin.

All resources developers operating in the area should take strong cognisance of the social impact of their Projects. The current size of the Palma community stands at

around 26 000 rural and poor people. A major influx of relatively well-paid workers could lead to a proliferation of social ills. The companies are collaborating with government on this issue. Sub-contractors that have training capability and commitment are accordingly preferred.

Additional Services

ADDITIONAL SERVICES FOR SUBSCRIBERS & ACTIVITIES OF AFRICA PROJECT ACCESS

The last **FULL APA BRIEFING** took place at Werksmans Attorneys on Thursday, 10 October 2013. Subjects covered were the Kinshasa-Matadi Corridor in the DR Congo, the potential of Zambia's Luapula Province, a report on a recent visit to Ghana and an insight into current conditions in Somalia. The next full APA Briefing will take place on Tuesday 3 December also at Werksmans and will cover hotel and commercial property Projects modalities for the African oil and gas sector as well as visit reports on Tanzania and Liberia.

The previous **FULL APA BRIEFING** covered the current situation in Zimbabwe and market snapshots on Swaziland, Mozambique, Botswana, Ethiopia and South Sudan, upcoming Projects in Angola and the DR Congo as well as a situation report on the possibilities for the export of Botswana's coal.

A special **OIL AND GAS SUB-GROUP MEETING** was held on Thursday 26 September 2013 at the Henley Business School. The next meeting will include representatives of the resources companies such as Anadarko and an initial overview of the oil and gas sectors in Africa.

The eleventh **ICT/TELECOMMUNICATIONS SUB-GROUP** was held on Wednesday 4 September 2013 in collaboration with the South African Electro-Technical Export Council (SAEEEC) at their offices in Midrand. A group visit to South Africa-based mining, gas and engineering companies involved in major resources Projects in Africa was discussed. It was decided that representatives of the Konza City ICT Park in Kenya, a tower manufacturing company and data centres will be invited to address the next meeting. A two-way workshop will be held between clients and the Industrial Development Corporation (IDC) including the IDC Africa Unit, Export Credit Insurance Corporation (ECIC) and the Department of Trade and Industry.

The **APA AGRICULTURE SUB-GROUP** briefing took place at the Henley Business School on Thursday, 31 October 2013. It was agreed that the next meeting would include representatives of the development finance institutions, the agriculture directorates of the Development Bank of Southern Africa (DBSA) and the Industrial Development Corporation (IDC), an agriculture equity fund manager and the South Africa office of the African Development Bank (AfDB). John Rocha of the DBSA and Henry Minnaar of the NEPAD Business Foundation (NBF) would also be invited.

The **APA HOTELS/COMMERCIAL PROPERTY SUB-GROUP** briefing was held on Thursday 26 September 2013 at the Henley Business School. It was agreed that the IDC hotels unit, a hotel management group such as Atterbury Properties, a logistics company and a private aviation company will be invited for the next briefing.

The **APA POWER SECTOR SUB-GROUP MEETING** took place at the Henley Business School on Wednesday, 13 November 2013. It was agreed that the next meeting will include representatives of the Department of Trade and Industry, the Sector Lead for infrastructure at the International Finance Corporation and previously representatives of the Southern and East African Power Pools, NetPlan, the Trans Caledonian Authority, IPP's such as Globeleq, Aurecon and Group Five.

The **APA POWER SECTOR SUB-GROUP MEETING** took place at the Henley Business School on Thursday, 31 October 2013. It was agreed that the next meeting will include representatives of the African Development Bank (AfDB), the Development Bank of Southern Africa, the Industrial Development Corporation (IDC) and Project sponsors.

The last **APA INFRASTRUCTURE SUB-GROUP MEETING** "Show me the Projects" was held on Tuesday, 18 June 2013 at the Development Bank of Southern African in partnership with the Built Environment Professions Export Council (BEPEC). It concentrated on gas-related developments in Mtwarra and Pemba as well as the BEPEC industrial centre to be established in Tete. There were addresses on the Export Credit Insurance Corporation (ECIC) products and the Capital Projects Feasibility Programme (CPFP).

The sixth **APA HEALTH SECTOR SUB-GROUP MEETING** was held on Wednesday 13 November 2013 at the Henley Business School. Various health and health-related Projects and initiatives were discussed. It was agreed that the APA ICT and Health sub-groups should merge for a special session on the application of ICT in the health sector and specifically remote diagnosis. The sector lead for health at the International Finance Corporation as well as a specialist on cold chain warehousing should be invited.

Africa Project Access is participating with B.A. Link in a series of **AFRICA COUNTRY FOCUS BREAKFAST BRIEFINGS**. Recent briefings were on Ghana, Angola, Rwanda, Botswana, Mozambique the DR Congo and Namibia.

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The November-December 2013 edition of the London-based publication, [AFRICA INVESTOR](#) carries articles on the African Billionaires Index, African equity capital markets and public offerings, financial hubs, agri-business hotspots for next year, Ugandan President Museveni, privatisation in Africa, real estate investment trusts, hotel development costs, and travel in Malabo, Equatorial Guinea.

Projects

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for templates/further details/contacts pertaining to specific Projects listed below)

ANGOLA

Work has begun on the development of the **LUCALA INDUSTRIAL HUB** in northern Kwanza Norte Province. Infrastructure has been established in about 50 acres of the 830 reserved for the Project. Access roads as well as power and water supply are being installed. The Ministry of Industry is also developing industrial hubs in Viana (Luanda), Catumbela (Benguela) and Futila (Cabinda). Studies are underway for the development of Dondo (Kwanza Norte), Caala (Huambo) and Saurimo (Lunda Sul).

BOTSWANA

Mining Oil & Gas Services (MOGS) of South Africa is promoting a **FUEL PIPELINE** from Beira in Mozambique to three other southern African countries through Zimbabwe and Botswana. The intended route is from Beira to Harare and Bulawayo and then south-west to Botswana, then north through Zambia to the DR Congo. The first phase would be the construction of the Beira-Harare link at an approximate cost of USD 1 billion. It would run parallel with the Feruka oil pipeline linking Beira and Msasa depot in Harare. Capacity could be 500 million litres of fuel per month. Construction would take about two years.

CAMEROON

GSE Energy is planning the development of a 500 MW **SOLAR POWER PLANT** in Cameroon. The estimated cost is USD 2,2 billion. The partners include *Hatch Goba* of South Africa and Canada, *Sun Value* of Germany and *PLC Systems* of Italy. The Project will increase national power distribution by 50%. Cameroon hopes to spend USD 12 billion to triple electricity production to 3 000 MW by 2020 through a combination of hydro, solar and thermal Projects.

COTE D'IVOIRE

Upgrades will be required to Abidjan's **FELIX HOUPHOUET-BOIGNY INTERNATIONAL AIRPORT** if it is to accommodate the planned *Air France-KLM* A380 500-seater 'super jumbo' flights between Paris and Abidjan. In 2012, the French development finance institution, *Proparco* extended a loan of 15 million Euros to *Aeria* for an expansion and modernisation Programme. The Project includes the renovation of the international and charter terminals, refurbishment of the aircraft parking area, construction of a new parking lot and upgrade of access roads.

There are plans to develop a new **COMMERCIAL ZONE AT ABIDJAN INTERNATIONAL AIRPORT**. Included are a convention centre and exhibition halls, office buildings, lodging for staff, a shopping centre and a free zone. Construction of a 252-room five-star *Radisson Blu Hotel* has recently begun and should take 24 months.

The Ministry of Economy, Finance and Budget has announced that Côte d'Ivoire will have a **NATIONAL FIBRE OPTIC CABLE NETWORK** of 7 000 kilometres. The 2 000 kilometre San Pedro-Odienné link in the west of the country has already begun and is being undertaken by *Huawei* of China. The remaining 5 000 kilometres for the central and other regions will be initiated. Construction of the 650 kilometre link from Grand Bassam to Abidjan to Bouna recently began. The main implementing agency is the Ministry of Technology, Information and Communication.

ETHIOPIA

The *Ethiopian Railway Corporation* is planning the development of a **LIGHT RAILWAY SYSTEM** for Addis Ababa. The system will have 39 stations and at ten of these, new buildings comprising shopping centres, hotels, offices and clinics will be built. Proposed designs of the buildings were recently presented by six local and foreign companies. The income from the centres will help fund the rail system.

May Flower Mining of India will be investing USD 116 million in the expansion of the **DELBI COAL MINE** near the town of Jimma, Oromia State, south-western Ethiopia. The Indian company will acquire 70% while *Delbi Mining* of Ethiopia will retain 30%. The *Tigray Fund (EEFORT)* holds 53% of *Delbi*. The mine's estimated resource is 11,4 billion tons. The mine supplies coal mainly to local cement plants. Much equipment will be sources and expertise recruited.

GABON

The London-based junior, *Ferrex* has announced that *Kumba Iron Ore* and *Anglo American* will be financing further exploration at the **MEBAGA IRON ORE PROJECT** in northern Gabon. A due diligence study will be undertaken and commercial terms finalised. The *Ferrex* team in Gabon will assist with the exploration. Original reconnaissance was done by *BRGM* in the early 1960's. The 309 square kilometre concession is situated close to the major Belinga iron ore deposits.

GHANA

Toyota Housing Corporation of Japan will be constructing a **FABRICATING FACTORY** in Tema, southern Ghana. The estimated cost is USD 25 million. The Project is part of an initiative by *Ghana Japan Oil (GJO)* for support to a number of infrastructure Projects in the country beginning with the construction of 200 high schools. A team of technical experts is currently identifying the availability of local materials. Training of building technicians is included. The Managing Director of *GJO* is *Leslie Tamakloe*.

The *World Bank* is supporting the **NORTHERN RURAL GROWTH PROJECT (NRGP)** which aims to minimise rural-urban migration through a number of local agricultural Projects. A recent example is a Project involving farmers in five districts along the Black Volta River in Upper West Region whereby they will be supported with equipment for access to water for vegetable crops.

KENYA

The **GARDEN CITY MIXED USE PROPERTY DEVELOPMENT** is scheduled to open in 2014. It will be developed on a 32 acre site between Junctions 7 and 8 on the Thika Road in Nairobi. The Project comprises 420 apartments and townhouses, the largest retail mall in East Africa at 50 000 square metres, an office area of 20 000 square metres and a 3 acre central park. The cost of the Project is USD 250 million. The main financial arranger is the private equity firm, *ACTIS*. The property managers are the *Broll Property Group*. The Project has been granted *Vision 2030* status. Kenya is seeing considerable commercial property development with two other major Projects in *Tatu City* and *Konza City*.

Kenyan President *Uhuru Kenyatta* has launched the first phase of the almost 500 kilometre standard gauge **MOMBASA-NAIROBI RAIL LINE**. This will be the first standard gauge rail in the region. Designs are being prepared for a second phase that would link Nairobi to Malaba with a branch line to Kisumu. There are also plans to connect the line to through Taveta to Arusha and onwards to Dar es Salaam.

MALAWI

Under its National Civil Aviation Programme, (ICAO), Malawi is planning to upgrade its two international Kamuzu and Chileka **AIRPORTS** in Lilongwe and Blantyre. The implementing agency is the Department of Civil Aviation falling under the Ministry of Transportation and Public Infrastructure. The company, *Leading Edge Aviation Planning Professionals (LEAPP)* has been responsible for a number of studies relating to Malawi's National Civil Aviation Development Plan. A number of other organisations have also assisted including *UNCTAD*. The *European Union (EU)* recently approved a 3 million Euro grant for civil aviation Projects and initiatives in Malawi. A cooperation agreement with the *European Aviation Safety Agency* will be concluded. There are reports that *Ethiopian Airlines* will be making a substantial investment in the newly-created *Malawi Airlines*. In early 2013, there were strikes by Malawian airport workers.

A UK-registered company is looking for USD 5 million to finance a **NUT PRODUCTION OUTGROWERS PROGRAMME** in Malawi. The company also produces coffee and paprika from the country. The focus will be on exports. The Programme is being supported by the specialised Africa investment bank, *African Alliance*.

MAURITIUS

The first phase of the **MAURITIUS LIGHT RAIL TRANSIT SYSTEM (MLRT)** is scheduled to start by October 2014. It will connect the inland centre of Curepipe to Port Louis. The implementing agency is the *Mass Transit Unit* within the Ministry of Public Infrastructure led by *Dr Koshik Reesaul*. Technical assistance is from the Singapore Government. The system will cover a distance of 28 kilometres. The island is experiencing a considerable increase in traffic congestion especially in its northern areas.

The second phase of **LA BALISE MARINA** in the Black River area on the south-west coast is scheduled to commence in April 2014 and should be completed by the end of 2016 depending on sales. The Project comprises 146 luxury residential units, 70 apartments and 14 villas with restaurant and recreational facilities. It forms part of the Integrated Resort Scheme Programme for the island. The total value is estimated at 4,7 billion Rupees or around USD 200 million. The Project has been developed by *ENL Property* and local contractor, *General Construction Company* was appointed for phase one.

MOZAMBIQUE

BP Mozambique has stated that it will be allocating USD 75 million over the next three years for the re-commissioning of the **NACALA FUEL TERMINAL**. The Project forms part of *BP's* Programme aimed at securing fuel supply for the country. Included are recapitalisations of the other two fuel terminals at Beira and Matolla as well as fuel station network refurbishment, storage depot refurbishment and enhancement of aviation fuel supply at Maputo airport. *BP* took over national fuel supply after *Shell* left the country in 1978. It is reported that *Goss & Balfe Construction* of Durban was awarded the phase 1 commissioning of the Nacala fuel terminal.

** The UK-registered junior, *Ncondezi* has announced that it should conclude a Final Power Purchase Agreement with the Mozambican power utility, *Electricidade de Mocambique (EDM)* by the end of March 2014 for its 300 MW mine mouth **COAL-FIRED POWER PLANT** in the Zambezi Valley. The company is undertaking an integrated coal mine and power plant. An additional USD 15 million will be required to conclude the PPA. It is estimated that annual revenues from the plant will be around USD 200 million. An initial Power Framework Agreement was signed in April 2013.

African Century Real Estate (ACRE) Mozambique is coordinating the construction of a **RESIDENTIAL COMPLEX** in Palma on the far north coast of Mozambique near the Tanzanian border. *PalmaResidences* includes two-bedroom ensuite villas, a swimming pool and generators. The first phase is scheduled for completion in February 2014. Construction of the *Palma Business Hotel* is to begin in 2014. The siting of the LNG plant near Palma will lead to a major influx into the small town.

African Century Real Estate (ACRE) Mozambique is coordinating the construction of the **PALMA INDUSTRIAL PARK** on the far north coast of Mozambique near the Tanzanian border. The park will comprise twenty-one warehouses each with an area of 40x15 metres. Other Projects being undertaken by *African Century* are the *Muitua Business and Logistics Park* in Pemba further south and the *Mahate Ridge Living and Business Resort* also in Pemba.

The Mozambican national oil utility, *Empresa Nacional de Hidrocarbonetos (ENH)* has announced that the **MAPUTO PIPED GAS NETWORK** of 62 kilometres will be established by April or May 2014. Gas will be fed from the Pande and Temane fields to some of the city's residences, industries, hospitals, restaurants. The cost of the Project is estimated at USD 38 million. *ENH* began laying the pipeline system in March 2013.

NIGERIA

Dangote Industries Limited of Nigeria is working with local and foreign banks for the funding of a **PETROCHEMICAL AND FERTILIZER PLANT** to be located at the OK-LNG Free Trade Zone between Ogun and Ondo States, south-western Nigeria. The contract has been awarded to a subsidiary of *Honeywell International* of the USA, *UOP* and the management contract has gone to *India Engineers Limited*. *Saipem* of Italy has won the fertilizer plant contract. The complex will include a 400 000 barrels per day refinery. The total cost of the complex is estimated at USD 9 billion. Nigeria is planning to sell its four refineries by mid-2014.

The West African submarine cable company, *MainOne* is building a major **TIER III COMMUNICATIONS DATA CENTRE** on the Lekki Peninsula landing station in Lagos. It will occupy 1 500 square metres. The cost is estimated at USD 25 million. The centre will be completed by mid-2014. The Project will reduce information technology costs.

SOUTH AFRICA

Africa Project Access does not normally focus on Projects in South Africa. However, inserts and updates on Projects and Project-related issues in this country are included where there is involvement by the donors, international development finance institutions and international support agencies or there is a potential for involvement by these agencies and in cases where there is an African regional context.

The *Development Bank of Southern Africa (DBSA)* has appointed *Bosch Stemele* to conduct feasibility studies for the upgrade and expansion of 118 **NURSING COLLEGES**. The Project is part of the National Health Strategic Plan being implemented by the National Department of Health. The *Council for Scientific and Industrial Research (CSIR)* is also participating.

TANZANIA

** The Tanzanian roads utility, *TANROADS* has issued a Request for Expressions of Interest for the tarring of the 493 kilometre **ARUSHA-KIBANGA-KONGWA ROAD** in northern Tanzania. Phase 1 comprises the feasibility study and environmental impact assessment and phase 2 is for the detailed engineering design and preparation of tender documents. The relevant authority is the Ministry of Works. The Arusha area is seeing a considerable increase in economic activity.

UGANDA

Five consortia and one major company have been short listed on a Request for Qualification (RFQ) basis for the planned 60 000 barrels per day **OIL REFINERY**. The 29 square kilometre site is in the Hoima District in western Uganda near the Lake Albert deposits. The next phase will be for a Request for Proposal that will require submission of a full, detailed plan. The listed contenders are: the company, *Marubeni Corporation* with the consortia led by *Petrofac*, *RT-Global Resources*, *SK Energy*, *China Petroleum Pipeline Bureau* and *Vitol*. Support industries and facilities are included in the Project. The implementing agency is the Ministry of Energy & Mineral Development.

China National Offshore Oil Corporation (CNOOC) will be developing the new **KINGFISHER OIL FIELD** in Lake Albert over the next four years. The value of the contract is USD 2 billion. The field has a resource of 635 million barrels and a production capacity of around 35 000 barrels per day. The Project includes the construction of a 50 kilometre pipeline from Buhuka to Kabaale refinery area. The key 7-kilometre Ikamiro-Buhuka road will be constructed as well as other access roads, airstrips and permanent camps. There are twenty fields in the Lake Albert basin which has a total resource of 3,5 billion barrels. Commercial production of Ugandan oil is expected from 2018. The government is applying strict local content requirements.

ZAMBIA

It is reported that to date the **ROMA PARK DEVELOPMENT PROJECT** in Lusaka has received investment of USD 17 million. It is believed that the Project could attract total investment of USD 150 million. The development will entail retail, wholesale and factory outlets over an area of 280 hectares. Access roads as well as power and water supply will be required. The developers are *CPD Properties Limited* supported by the Ministry of Commerce, Trade and Industry. The Project was initiated in 2009.

The Zambian government has revoked the 163 kilometre **MULOBEZI RAILWAY CONCESSION** that was granted to *Leasons General Contractors* in 2003. The Ministry of Transport, Works & Supply has handed over the operation to *Zambia Railways Limited (ZRL)*. The rehabilitation and development works will be financed from the USD 120 million grant to *ZRL* from the USD 750 million Eurobond. It is hoped that the line will be operational from early 2014. The line was previously known as the *Zambezi Sawmills Railway* carrying timber from Mulobezi to Livingstone in the Southern Province.

Negotiations are underway between the Ministry of Commerce, *Delta Limited* of South Africa and *Bangweulu Batteries* for the revival of the *Mansa Batteries* operation in Luapula Province, northern Zambia. The current owner of *Mansa Batteries* is *Bangweulu Batteries*. The intention is to add value to the area's substantial manganese deposits through the establishment of a **MANGANESE PROCESSING PLANT**. Power supply to the plant would be problematic.

Dangote Cement of Zambia will be commissioning a new 30 MW **POWER PLANT** in early 2014 to feed electricity to its cement plant situated outside Ndola in the Copperbelt. The estimated cost is USD 50 million. The 1,5 million tons per annum cement plant is being constructed by *Sinoma* of China. The Project is supported by the *Zambia Development Agency (ZDA)*.

ZIMBABWE

The Ministry of Transport and Infrastructure Development, the *Zimbabwe National Roads Administration* and the Harare City Council are reportedly about to sign a deal with a South African company, *NEO Capital* for the rehabilitation and maintenance of the roads of the city of Harare under the **GREATER HARARE TRANSPORTATION MASTER PLAN**. The Project could be expanded to include mass light rail, bus and taxi transport systems. The value of the deal which could be a 30-year concession is estimated at USD 400 million. The Environmental Management Committee of the Harare City Council has recommended the establishment of a special purpose vehicle to implement the deal. The possibility of a joint venture in the form of a *Harare Roads Development Company* has been mooted. The city has about 4 000 kilometres of tarred roads.

The *Zimbabwe Electricity Supply Authority (ZESA)* has announced that it is planning the establishment of three **SOLAR POWER PLANTS** in the Matabeleland Province area of western Zimbabwe by the end of 2014. Each will have a capacity of 100 MW. The estimated cost is USD 540 million. Sites previously mentioned include Plumtree and Gwanda. There is considerable pledged Chinese financial support for the Zimbabwean power sector. The country has a current demand of 2 200 MW but only generates 1 200 MW.

Mining Oil & Gas Services (MOGS) of South Africa is promoting a **FUEL PIPELINE** from Beira in Mozambique to three other southern African countries through Zimbabwe and Botswana. The intended route is from Beira to Harare and Bulawayo and then south-west to Botswana, then north through Zambia to the DR Congo. The first phase would be the construction of the Beira-Harare link at an approximate cost of USD 1 billion. It would run parallel with the Feruka oil pipeline linking Beira and Msasa depot in Harare. Capacity could be 500 million litres of fuel per month. Construction would take about two years.

REGIONAL

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COMMERCIAL PROPERTY, CONSTRUCTION, HOTELS, LEISURE DEVELOPMENTS AND TOURISM-RELATED PROJECTS

(Projects in North Africa/Maghreb Countries are included in this section)

There are plans to develop a new **COMMERCIAL ZONE AT ABIDJAN INTERNATIONAL AIRPORT**, Côte d'Ivoire. Included are a convention centre and exhibition halls, office buildings, lodging for staff, a shopping centre and a free zone. Construction of a 252-room five-star *Radisson Blu Hotel* has recently begun and should take 24 months.

African Century Real Estate (ACRE) Mozambique is coordinating the construction of a **RESIDENTIAL COMPLEX** in Palma on the far north coast of Mozambique near the Tanzanian border. *PalmaResidences* includes two-bedroom ensuite villas, a swimming pool and generators. The first phase is scheduled for completion in February 2014. Construction of the *Palma Business Hotel* is to begin in 2014. The siting of the LNG plant near Palma will lead to a major influx into the small town.

African Century Real Estate (ACRE) Mozambique is coordinating the construction of the **PALMA INDUSTRIAL PARK** on the far north coast of Mozambique near the Tanzanian border. The park will comprise twenty-one warehouses each with an area of 40x15 metres. Other Project being undertaken by *African Century* are the *Muitua Business and Logistics Park* in Pemba further south and the *Mahate Ridge Living and Business Resort* also in Pemba.

The **GARDEN CITY MIXED USE PROPERTY DEVELOPMENT** is scheduled to open in 2014. It will be developed on a 32 acre site between Junctions 7 and 8 on the Thika Road in Nairobi. The Project comprises 420 apartments and townhouses, that largest retail mall in East Africa at 50 000 square metres, an office area of 20 000 square metres and a 3 acre central park. The cost of the Project is USD 250 million. The main financial arranger is the private equity firm, *ACTIS*. The property managers are the *Broll Property Group*. The Project has been granted *Vision 2030* status. Kenya is seeing considerable commercial property development with two other major Projects in *Tatu City* and *Konza City*.

It is reported that to date the **ROMA PARK DEVELOPMENT PROJECT** in Lusaka, Zambia has received investment of USD 17 million. It is believed that the Project could attract total investment of USD 150 million. The development will entail retail, wholesale and factory outlets over an area of 280 hectares. Access roads as well as power and water supply will be required. The developers are *CPD Properties Limited* supported by the Ministry of Commerce, Trade and Industry. The Project was initiated in 2009.

Work has begun on the development of the **LUCALA INDUSTRIAL HUB** in northern Kwanza Norte Province, Angola. Infrastructure has been established in about 50 acres of the 830 reserved for the Project. Access roads as well as power and water supply are being installed. The Ministry of Industry is also developing industrial hubs in Viana (Luanda), Catumbela (Benguela) and Futila (Cabinda). Studies are underway for the development of Dondo (Kwanza Norte), Caala (Huambo) and Saurimo (Lunda Sul).

The second phase of **LA BALISE MARINA** in the Black River area on the south-west coast of Mauritius is scheduled to commence in April 2014 and should be completed by the end of 2016 depending on sales. The Project comprises 146 luxury residential units, 70 apartments and 14 villas with restaurant and recreational facilities. It forms part of the Integrated Resort Scheme Programme for the island. The total value is estimated at 4,7 billion Rupees or around USD 200 million. The Project has been developed by *ENL Property* and local contractor, *General Construction Company* was appointed for phase one.

SPOTLIGHT ON AID AGENCIES, INTERNATIONAL DEVELOPMENT FINANCE INSTITUTIONS, FUNDS & SELECTED RELATED ORGANISATIONS

The Mauritius-based **KIBO FUND** was launched in May 2008 as a close ended private equity fund targeting property, tourism and leisure, banking and financial services, ICT/telecommunications, energy and natural resources. Its target region is mainly south-eastern Africa including Mauritius, Tanzania, Mozambique, Kenya, Uganda, Botswana and South Africa. The *African Development Bank (AfDB)* has recently invested USD 12,5 million in the second *Kibo Fund* that will concentrate on SME's in low-income countries.

The **TECHNOLOGY & HUMAN RESOURCES FOR INDUSTRY PROGRAMME (THRIPS)** was started in 1991 as a research and development Programme aimed at leveraging research initiatives to improve the competitiveness of South African industry. It addresses the shortage of high level skills for industry and the lack of sufficient engineering graduates in the country. It is undertaken by the Department of Trade and Industry with the *National Research Foundation*. The Programme averages 235 Projects per annum.

Contacts

AFRICAN CONTACTS

Enoch Kavindele is Executive Chairman of *Woodgate Holdings Limited* which is part of the consortium trying to implement the **NORTH WEST RAIL LINE** that will link Zambia directly to the Lobito rail line in Angola. The contact details are: telephone 260 211 265002, e-mail: kavindele@zamnet.zm

Dr Henrique Pinheiro was previously involved in transport logistics for **RIVERSDALE** and *Rio Tinto* and is particularly knowledgeable on transport logistics issues in Mozambique's Zambezi Valley, telephone 27 828929331, e-mail: hjpinheiro@mweb.co.za

AFRICAN UTILITY CONTACTS

Dr Eng *Getachew Betru* is Chief Executive Officer at the **ETHIOPIAN RAILWAY CORPORATION**, telephone Addis Ababa 251 11 6615833 or 6189060.

Dr *Tendai Mahachi* is Town Clerk at the **HARARE CITY COUNCIL**, telephone 263 4 781810-16, e-mail: prd@hararecity.co.zw

Ben Chisamile is Director at the **MALAWI DEPARTMENT OF CIVIL AVIATION**, telephone Lilongwe 265 1 770577, e-mail: civilav@maawi.net

F Chitukutuku is CEO at the **ZIMBABWE NATIONAL ROAD ADMINISTRATION (ZINARA)**, telephone Harare 263 4 2901178, e-mail: info@zinara.co.zw

Keeta Shisholeka is Director: Procurement at the **ZAMBIA ROAD DEVELOPMENT AGENCY (RDA)**, telephone Lusaka 260 211 253088 or 253801.

Munyaradzi Munodawafa is CEO at the **ZAMBEZI RIVER AUTHORITY (ZRA)**, telephone Lusaka 260 21 227498, e-mail: munodawafa@zaraho.org.zm

Kabine Camara is Director General at the Guinea power utility, **ELECTRICITE DE GUINEE (EDG)**, telephone Conakry 224 30414487.

Webster Mtambo is Technical Manager at **ZAMBIA RAILWAYS**, telephone Kabwe 260 215 224411 or 221193, e-mail: mtambow@gmail.com

ICT/TELECOMMUNICATIONS CONTACTS

Funke Opeke is Chief Executive Officer and Mrs Lynda Madu is Head: Corporate Services & Development at the West African submarine company, **MainOne**, telephone Lagos 234 1 4489500, e-mail: info@mainone.net

Catherine Adeya-Weya is Acting MD at the **KONZA TECHNOPOLIS DEVELOPMENT AUTHORITY (KOTDA)**, e-mail: konza@ict.go.ke The Authority is undertaking the Konza City development in Kenya.

MINING CONTACTS

Mark Major is Managing Director, **HODGES RESOURCES**, telephone Perth 61 8 93226412, e-mail: info@hidgesresources.com.au The company is working on the Morupule South Project in Botswana.

Jeremy Michaels is at the South Africa office of **IVANHOE MINES** which is involved in the Kamoia Copper Project in the DR Congo, telephone Johannesburg 27 11 0884348, e-mail: Jeremy.michaels@ivanplats.com

OIL & GAS CONTACTS

Sipho Mathonsi is Chemical Sales Manager, Trading, Supply & Logistics for the South African national oil utility, **PetroSA**, telephone 27 11 3015812, e-mail: siphon.mathonsi@petrosa.co.za

AGRICULTURE/AGRI-BUSINESS CONTACTS

Terence Findlay is Group Chief Executive Officer and *Leslie Sichilongo* is Marketing Manager at the **COLWYN GROUP OF COMPANIES** that is implementing the Mununshi Banana Scheme in Luapula Province, Zambia, telephone Ndola 260 2 611761 or 611766.

HOTELS/TOURISM/COMMERCIAL PROPERTY CONTACTS

Pedro Pinto is Executive Administrator of **AFRICAN CENTURY REAL ESTATE MOZAMBIQUE (ACRE)**, telephone Maputo 258 21 498574, e-mail: info@africancentury.co.mz

Frank Knight and *Asmi Shah* are with the **BROLL PROPERTY GROUP** that is managing the *Garden City* Project in Nairobi, Kenya, telephone 254 731445244 or Cape Town 27 21 4197373.

HEALTH SECTOR CONTACTS

Dr Khama Rogo is Lead Health Sector Specialist & Head of the *Health in Africa Initiative* at the **WORLD BANK/INTERNATIONAL FINANCE CORPORATION**, e-mail: krogo@ifc.org

Dr Aminu Mai is General Manager at the **HEALTH MANAGEMENT BOARD FCTA OF NIGERIA**, telephone Abuja 234 9 4603600/1/2, e-mail: info@fct.gov.ng

Dr Amit Thakker is Chairman of the **EAST AFRICAN HEALTHCARE FEDERATION**, website: www.eahf.net

Dr Jackson Orem is Director at the **UGANDA CANCER INSTITUTE**, telephone Kampala 256 414 540410, e-mail: emailus@uci.or.ug

Merissa Kambani is Chairman, **PRIVATE HOSPITALS ASSOCIATION OF ZIMBABWE**, telephone Harare 263 4 251188 or 251180.

DONOR/DFI/FUND/ECA CONTACTS

Prosper Uwera and *Eric Osiakwan* of Ghana are co-founders of a New York-based forum of business and professional leaders including **ANGEL INVESTORS IN AFRICA** called *Angel Africa*, e-mail: uwerapr@yahoo.com

Carrie Smith is Manager: Events at the **INTERNATIONAL PROJECT FINANCE ASSOCIATION (IPFA)**, telephone London 44 20 74270900, e-mail: csmith@ipfa.org The Association brings together development finance institutions, the PPP units of governments and other project finance roleplayers with particular reference to energy and infrastructure Projects.

Tony de Castro is a Director at the specialist African investment bank, **AFRICAN ALLIANCE**, website: www.africanalliance.com

UNITED NATIONS/NGO CONTACTS

Jürgen Nagler is a Director at the **UNITED NATIONS DEVELOPMENT PROGRAMME (UNDP) AFRICAN FACILITY FOR INCLUSIVE MARKETS (AFIM)** which recently relocated to Addis Ababa. The Programme includes a number of agri-food Projects in Africa. The Facility is also supporting the *Comprehensive African Agriculture Development Programme (CAADP)*, e-mail: juergen.nagler@undp.org

Lebogang Motlana is Director at the **UNITED NATIONS DEVELOPMENT PROGRAMME (UNDP) REGIONAL SERVICE CENTRE** in Addis Ababa, telephone 251 11 515177, e-mail: lebogang.motlana@undp.org

DIPLOMATIC CORPS CONTACTS

Phelekezela Mphoko is the **ZIMBABWE AMBASSADOR TO SOUTH AFRICA**, telephone Pretoria 27 12 3425125.

SOUTH AFRICAN GOVERNMENT & UTILITY CONTACTS

Garth James is a member of the council responsible for marketing at the **SOUTHERN AFRICAN BITUMEN ASSOCIATION (SABITA)**, telephone 27 832530592, e-mail: garth@kaytech.co.za There is a serious shortage of bitumen in South Africa and the southern African region partly due to maintenance shutdowns at South African refineries.

BRICS/ASIA/AMERICA/EUROPE CONTACTS

William Dey-Chao is Senior Manager: Strategy at the Beijing and Johannesburg-based commodities procurement and consultancy firm, **THE BEIJING AXIS**, telephone Beijing 86 10 64402106, e-mail: William@thebeijingaxis.com

USEFUL WEBSITES

PositionIT produces an e-news service on GIS, GPS, surveying and spatial applications in southern Africa. The website is www.eepublishers.co.za

www.e-agriculture is a global network forum emphasising the use of **ICT IN AGRICULTURE** and rural development in developing countries.

PROJECT-RELATED ACHIEVEMENTS AND/OR ACTIVITIES OF AFRICA PROJECT NEWSLETTER SUBSCRIBERS, ASSOCIATES AND CONTACTS

SANDVIK is building new offices in Kitwe to take advantage of the increased mining activity in the old and new Zambian copperbelts. A new training facility is included.

The **STANDARD BANK GROUP** has stated that it is considering re-opening in Côte d'Ivoire as part of an expansion into Francophone West Africa. The bank closed its office in Abidjan during the coup in 2003.

TRAVEL NOTES

There have been a number of reports of pick-pocketing and bag-snatching in the streets of **DAR ES SALAAM**.

A recommended **HOTEL IN MONROVIA, LIBERIA** is the 64-room *Mamba Point Hotel* which also has apartments for longer-terms stays. The contact details are: telephone 231 886544544 or 888108783, e-mail: reservations@mambapointhotel.com or info@mambapointhotel.com website: www.mambapointhotel.biz

Forthcoming Events

Inserts in bold, italics and larger font indicate participation by Africa Project Access:

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The LUAPULA PROVINCE BUSINESS SYMPOSIUM will be taking place on 28 January 2014 at **KPMG, Parktown, Johannesburg**. The symposium will present opportunities in Zambia's new growth area.

Contact: *SA-Zambia Chamber of Commerce and Industries*, telephone 27 11 0564031, e-mail: wezi@sazacci.com

The **POWERING AFRICA TANZANIA SUMMIT** will take place 29-31 January 2014 in Dar es Salaam. *TANESCO* is among the listed supporters.

Contact: *Amy Offord*, e-mail: amy.offord@energynet.co.uk

The **2014 MINING INDABA** will be taking place 3-6 February in Cape Town.

Contact: Website: www.miningindaba.com/conference

The **EMERGING EQUATORIAL GUINEA FORUM** will be taking place 3-4 February in Malabo. Attendance is by invitation only and there is no registration fee. Main sectors of focus will be petrochemicals and mining, agriculture, fisheries, tourism and commercial property development and financial services.

Contact: *Beki*, telephone Johannesburg 27 11 4478038 or 4473934, e-mail: bngulube@frontieradvisory.com

The **BUILD AFRICA INVESTMENT FORUM** will be taking place 5-7 February 2014 in Brazzaville, Republic of the Congo.

Contact: *Julie Voiriot*, e-mail: Julie.voiriot@buildafricaforum.com

The ENERGY INDABA 2014 will be taking place at the Sandton Convention Centre near Johannesburg 17-20 February.

Contact: *Liz Hart, Siyenza*, telephone Johannesburg 27 11 4639285, e-mail: liz@siyenza.za.com

The **9TH COMESA BUSINESS PARTNERSHIP FORUM & LINKAGES FAIR** will be taking place 21-22 February 2014 in Kinshasa.

Contact: *Sandra Uwera*, Coordinator, *COMESA Business Council*, telephone Lusaka 260 211 229725/32, website: www.comesabusinesscouncil.org

The **4th ANNUAL AFRICA BANKING & FINANCE CONFERENCE** will take place 5-6 March 2014 in Nairobi.

Contact: Telephone 254 20 2218114, e-mail: abfc@aidembs.com

The **GHANA OIL & GAS SUMMIT** Conference & Exhibition will be taking place 8-10 April 2014 in Accra. Registered participants include the *Ghana National Petroleum Corporation*, the *Volta River Authority* and *Tullow Oil*.

Contact: *Ania* telephone 44 20 79780777, website: www.cwcghana.com

POWER & ELECTRICITY WORLD AFRICA will be taking place 11-12 March 2014 at the Sandton Convention Centre near Johannesburg.

Contact: *Mitchell Matambo, terrapin*, telephone Johannesburg 27 11 5164066, e-mail: Mitchell.matambo@terrapinn.com

The **POWER-GEN AFRICA** conference and exhibition will be taking place 17-19 March 2014 at the Cape Town International Convention Centre. *ESKOM* is listed as the host utility sponsor.

Contact: *Andrew Evans*, telephone Cape Town 27 21 9309515, e-mail: andrew@pennwell.com

The **EAST AFRICA PROPERTY INVESTMENT SUMMIT** will be taking place 2-3 April 2014 at the Villa Rosa Kempinski in Nairobi.

Contact: *Raeesa Rajah*, telephone Johannesburg 27 11 5933188, website: www.eapisummit.com

The **AFRICA INVESTOR INFRASTRUCTURE INVESTMENT AWARDS** will be taking place on 6 May 2014 in Abuja, Nigeria.

Contact: Catherine Wright, Africa Investor, telephone Johannesburg 27 11 7832431, e-mail: cwright@africainvestor.com

The COALTRANS SOUTHERN AFRICA CONFERENCE will be taking place in Cape Town 12-13 May 2014. It will include a Coal Projects Roundtable chaired by APA.

Contact: Amanda Molenaar, telephone 44 20 77798093, e-mail: Amanda.molenaar@euromoneyplc.com

The 14th **AFRICAN UTILITY WEEK** will be taking place in Cape Town 13-14 May 2014. It incorporates *Clean Power Africa*.

Contact: Spintelligent, telephone Cape Town 27 21 7003500, e-mail: info@spintelligent.com

WATER AFRICA & WEST AFRICA BUILDING & CONSTRUCTION 2014 exhibition and services will be taking place in Accra, Ghana, 18-20 June 2014.

Contact: Tracey Nolan-Shaw, ACE Event Management, telephone 44 1902 428766, e-mail: info@ace-events.com

The annual **AfriCom ICT/TELECOMMUNICATIONS CONFERENCE & EXHIBITION** for 2014 will be taking place at the Cape Town International Convention Centre 11-13 November.

Contact: Julie Rey, telephone 44 20 70175823, e-mail: Julie.rey@informa.com or Gareth Hamer, telephone 44 20 70174056, e-mail: gareth.hamer@informa.com

AFRICA & THE GLOBAL ECONOMIC DOWNTURN

According to the *International Monetary Fund (IMF)*, the forecast for **INFLATION IN SUB-SAHARAN AFRICA** in 2014 is 6,3% which is lowest for the past thirty years. Growth in 2014 is forecast at 6%.

Whisperings - Footnotes

WHISPERINGS – FOOTNOTE 1

The Arab Peninsula countries are particularly keen to establish supply chains with east and southern African producers to ensure a substantial, consistent and reliable supply of a wide range of **AGRICULTURAL PRODUCTS**. A number of attempts have been made in the past and there are current initiatives between African and Middle Eastern partners. One such Project attempted some fifteen years ago was for the air freight of agricultural and floriculture products from the former military airport at Polokwane, Limpopo Province, South Africa to the United Arab Emirates.

WHISPERINGS – FOOTNOTE 2

There has been reportedly some relaxation of the Zambian government's stipulation that currency transactions must be in **ZAMBIAN KWACHA**. The promoters of the *Maamba Collieries* Power Project were recently granted a special directive permitting them to use US Dollars.

WHISPERINGS – FOOTNOTE 3

There have been a number of discoveries of **WATER SOURCES** in Africa. A recent development is the discovery of a major water source in the Lodwar area of north-western Kenya.

WHISPERINGS – FOOTNOTE 4

An *APA* associate recently visited Zimbabwe and confirms that the **WATER SHORTAGE IN BULAWAYO** is very serious. The long-awaited Kunzvi Dam Project has to be implemented.

WHISPERINGS – FOOTNOTE 5

There is a need to identify current and potential **ANGEL INVESTORS** among the African diaspora. The task has been made easier by the formation of a forum of African professionals and business leaders called *Angel Africa* based in New York. Angel investment is described by observers as a nascent industry.

WHISPERINGS – FOOTNOTE 6

There is a strong need for a **PANAFRICAN MEDICAL PRACTITIONERS ASSOCIATION**. With the exception of South Africa, most sub-Saharan African countries have few specialists such as oncologists and nephrologists and those that are practising appear to have only informal networks. The pooling of knowledge and experience through an organised body could strengthen performance in healthcare. Most African specialists work under considerable duress as they have to divide their time between their private practises, public hospital work and in some cases, teaching at the universities.

WHISPERINGS – FOOTNOTE 7

Hotel developers report that there is an especially strong demand for stand-alone **APARTMENTS** in Africa as opposed to hotel rooms. The reasons include the high number of expatriate contract workers, the preference of African clients for privacy and an environment in which private housing is relatively difficult to acquire.

WHISPERINGS – FOOTNOTE 8

The recent award of the Kingfisher Oil Field contract to *CNOOC* of China indicates that the long-awaited development of the **LAKE ALBERT OIL FIELDS** is imminent. The Projects have been delayed by legal wrangles and new conditions imposed by the Ugandan government. Observers now believe that commercial oil operations could commence in 2018.

WHISPERINGS – FOOTNOTE 9

The announcement by *Air France-KLM* that it is introducing the 500-seater A380 ‘super jumbo’ on its Paris-Abidjan flights is further evidence of the **ECONOMIC RECOVERY OF COTE D’IVOIRE** since the ending of political hostilities in 2012.

WHISPERINGS – FOOTNOTE 10

Health sector specialists report that in Africa, there are considerable difficulties in implementing **HEALTHCARE SYSTEMS** that will ensure adequate treatment for rural patients. The journey from village to rural clinic to feeder hospital to tertiary hospital is particularly long. Patients eventually arrive at the main hospitals in a poor state and fatalities are sometimes blamed on these institutions. The challenge is particularly evident in vast populated countries such as Ethiopia.

WHISPERINGS – FOOTNOTE 11

Improved **LOGISTICS IN EASTERN ANGOLA** (Benguela, Bie, Moxico and Huambo Provinces) has brought the price of cement per 50 kg bag down from USD 30 to around USD 20. Local operators still complain however about high trucking costs.

WHISPERINGS – FOOTNOTE 12

There could be considerable confusion among operators and investors in the **BOTSWANA AGRICULTURE SECTOR**. There has been some consolidation of Programmes and recent reviews of guidelines but the main remaining Programmes appear to overlap to some degree. They are: the Integrated Support Programme for Arable Agriculture Development (*ISPAAD*), the National Master Plan for Arable Agricultural and Dairy Development (*NAMPAAD*) and the Livestock Management and Infrastructure Development Programme (*LIMID*).

WHISPERINGS – FOOTNOTE 13

The involvement of the South African largely information technology company, *NEO Africa* in the Greater Harare Transportation Project is further evidence of the increasing role of **INFORMATION TECHNOLOGY COMPANIES IN TRANSPORT PROGRAMMES**. The Project relies on the effective application of IT systems for revenue generation. The IT company consequently plays a lead coordinating role in the implementation of the initiative.

Quotable Quotes

QUOTABLE QUOTES 1

“Moët et Chandon champagne sells more in seven stores (in Africa outside RSA) than in the whole of South Africa.”
(Interview with Whitey Basson, CEO, Shoprite.)

QUOTABLE QUOTES 2

“For foreign service officers of those days, most of their careers were spent telling the government what it really did not want to hear.”
(‘Pik’ Botha, former South African minister of foreign affairs and mining on the role of South African diplomats prior to democratic change in 1994.)

Further Information & Indemnity

***IN-DEPTH PROJECT INFORMATION
IS AVAILABLE
FOR THE FOLLOWING PROJECTS ABOVE
MARKED **
(NO CHARGE FOR SUBSCRIBERS)***

- **Arusha-Kibonga-Kongwa Road, Tanzania**
- **Ncondezi Coal-fired Power Plant, Mozambique**

INDEMNITY

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